

Washington State Board of Accountancy

Strategic Plan

FY13-FY15

Authority and Responsibilities

The agency (AKA the Board of Accountancy) qualifies, monitors and regulates Certified Public Accountants (CPAs) and the practice of public accountancy within Washington State. The Board of Accountancy also monitors and regulates individuals and firms exercising practice privileges in other states while holding credentials issued by this state and those credentialed in other states exercising practice privileges in this state.

The nine members of the Board, appointed by the Governor, serve as the Rule making and Disciplinary body.

The agency is under the direction of the Executive Director, also appointed by the Governor, to employ appropriate personnel to administer the Public Accountancy Act, RCW 18.04, Board Rules, WAC 4-30, and Board policies.

I. Statutory Purpose (RCW 18.04 and WAC 4-30):

1. Promote the reliability of financial and other information used by decision makers in all types of enterprises; and
2. To protect the public by ensuring that:
 - a. Only individuals initially qualified by education, examination, and experience and who possess good character are recognized for the practice of public accounting;
 - b. Only firms meeting the board's criteria for recognition are initially permitted to offer or perform professional public accounting services;
 - c. Individuals and firms recognized by the Board demonstrate continual competency, ethical behavior, and professionalism in the market place; and
 - d. Consumer alerts and public protection information is provided to the general public.

II. Vision:

Citizen and enterprise consumers of the professional services have sustained confidence in the integrity, objectivity, competency, and ethical behavior of the population of credentialed persons who have the right to offer or perform those services.

III. Significant Influential Factors:

1. The increased complexity of professional accounting and tax standards is negatively impacting the population of small firms and/or their willingness or ability to cost effectively meet market place changes.
2. The variability of applicable state and Federal regulations may place unnecessary burdens on domestic multi-state practice.

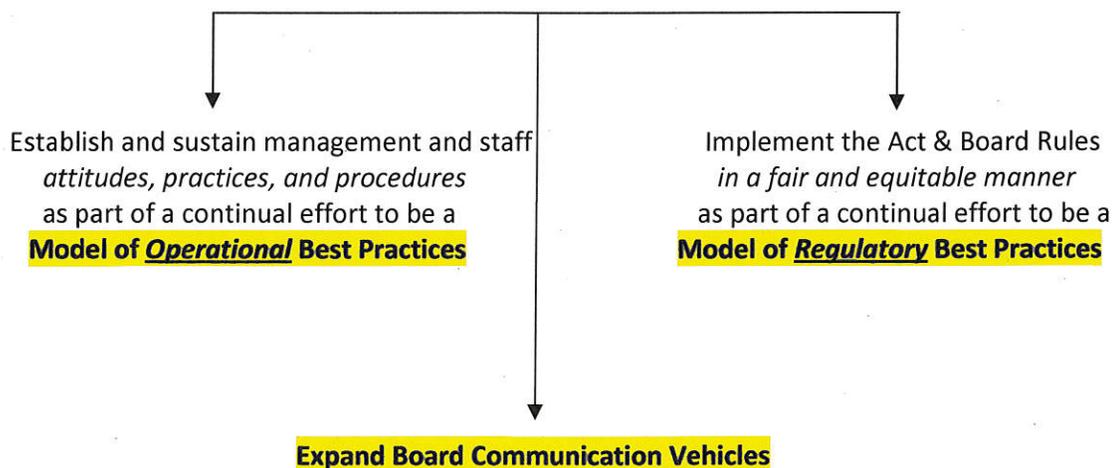
Washington State Board of Accountancy
Strategic Plan
FY13-FY15

3. The population of retirees is increasing because of the “Baby Boomer” bubble but the revenue impact is uncertain due to an apparent renewed interest in the accounting profession and international delivery of the National Uniform CPA Examination and applications for licensure by foreign nationals.
4. A potential increase in the number of individuals and firms becoming subject to disciplinary actions due to consumer and CPA mobility coupled with the difficulties in timely identifying inappropriate acts or behaviors of foreign resident credentialed persons as well as investigating and disciplining proven allegations against such persons.
5. Less than timely communication between federal and foreign disciplinary bodies of matters subject to Board authority.

IV. Agency Goals

1. Enhance the agency’s IT framework to integrate mutually desirable components of the existing dual system and develop an appropriate IT based record management system.
2. Promote a more proactive and timely response to potential high priority public harm complaints or observations.
3. Continue to streamline the process for prioritizing and addressing administrative compliance violations.
4. Maintain the open, timely, and effective rule making process.
5. Continually strive to improve the ease of constituent access to, and the user-friendly nature of, information related to Board and agency functions, processes, and actions.
6. Implement appropriate Social Media utilization consistent with Public Disclosure risks.

STRATEGIC OBJECTIVES



Washington State Board of Accountancy
Strategic Plan
FY13-FY15

V. FINANCIAL PLANS:

The Executive Director/Budget Manager seeks to sustain a 2.5M-2.6M biennial level of appropriated operating expenditures exclusive of highly abnormal or IT expenditures.

The agency and board activities are self-funded solely by license fees (RCW 18.04.065). Some cost recoveries occur. The agency receives no general fund monies. Fines are transferred to the General Fund.

		FY 13-FY15	
		<u>Budget</u>	<u>% Budget</u>
I.	Gross Salaries and Benefits	\$1,485,100	60%
II.	Central Services Charges from General Fund Agencies:		
	a) Attorney General	\$150,000	
	b) Small Agency Accounting Services	139,000	
	c) Other Central Services	<u>182,900</u>	
	Total Central Services	<u>471,900</u>	<u>19%</u>
	TOTAL, before IT, Travel & General Operating Costs	\$1,957,000	79%
III.	Office Rent & Misc. Leases/Rentals	\$142,000	
IV.	IT Enhancements & Annual Maintenance	118,000	
V.	Travel	83,200	
VI.	Personal Service Contracts	25,000	
VII.	Other Operating costs	<u>137,500</u>	
	Total Other Operating Costs	<u>505,700</u>	<u>21%</u>
	<u>Total Planned Budgeted Expenditures</u>	<u>\$2,462,700</u>	<u>100%</u>

Budget by Major Programs and State Compliance Activities

		FTE	
		<u>Allocations</u>	
Gross Salaries & Benefits:			
	<i>Initial and Recurring Assessments of Good Character, Initial & Continuing Education and Continuing Performance Quality</i>	\$172,100	1.14
	<i>Complaints, Investigations & Recommended Resolutions</i>	425,300	2.11
	Board Hearings and other Support	82,300	.35
	State Compliance (GMAP, Quality Control)	104,600	.74
	IT Management	92,000	.86
	External Communications: <i>Constituent Service & Transparency</i>	54,200	1.15
	Public Records Management	199,600	.68
	Agency Administration and Management	<u>255,000</u>	<u>1.47</u>
	Gross Salaries & Benefits	\$1,485,100	8.50
Other Costs:			
	<i>Central Service Charges</i>	\$471,900	
	<i>Other Operating Costs</i>	<u>505,700</u>	<u>977,600</u>
	<u>TOTAL Planned Budgeted Expenditures & FTEs</u>	<u>\$2,462,700</u>	