November 16, 2021

One Washington Update

Sasha Doney, OneWA Budget Lead
Steven Puvogel, OFM Budget Assistant
<table>
<thead>
<tr>
<th>Topic</th>
<th>Description</th>
<th>Presenter</th>
</tr>
</thead>
<tbody>
<tr>
<td>Welcome &amp; Introductions</td>
<td>• Introductions &amp; Agenda</td>
<td>• Sasha Doney</td>
</tr>
<tr>
<td>Program Update</td>
<td>• Timeline Review</td>
<td>• Sasha Doney</td>
</tr>
<tr>
<td></td>
<td>• Agency Support</td>
<td></td>
</tr>
<tr>
<td>FDM in Workday</td>
<td>• Budget Activity</td>
<td>• Sasha Doney</td>
</tr>
<tr>
<td>FDM in Workday</td>
<td>• Appropriation</td>
<td>• Steven Puvogel</td>
</tr>
<tr>
<td>Wrap-Up</td>
<td>• Next Steps</td>
<td>• Sasha Doney</td>
</tr>
</tbody>
</table>
PROGRAM UPDATE

Sasha Doney, OneWa Budget Lead
Modernization Roadmap

Agency readiness efforts (includes baseline assessment)

Phase 0: ERP readiness (acquisition of software and system integrator)

- Phase 1a: Core financials
- Phase 1b: Expanded financials and procurement

Phase 2: Human Capital Management (HCM)

- Implementation begins: Jan 2021
- Integrator selected: Oct 2020
- Software selected: Mar 2020

Phase 3: Budget preparation

- Phase 1a: Go live: Oct 2022
- Phase 1b: Go live: Jul 2023
- Phase 2 & 3: Go live: Jun 2025

AFRS replacement: Aug 2024
TRAINS replacement: Oct 2024
HRMS replacement: Jul 2025

Note: Year references are calendar years

Planning in partnership with enterprise function owners: OFM Statewide Accounting, Department of Enterprise Services, OFM State HR and OFM Budget Division.
The plan is subject to 1) funding approval and 2) anticipated adjustments based on scope/schedule revisions that may emerge during the program.

09/08/2021
LOOKING AHEAD: 30-60-90 DAY OUTLOOK

30 Day
- Finalize High Priority Design Issues
- Complete 1st Round of Role to Position Security Mapping
- Start Customer Confirmation Sessions (CCS)
- Continue FDM Mapping
- Support E2E Tenant Build
- Support Integrations/Reporting Development
- Start E2E Tenant Build
- Complete Sprint 5 Reports
- Complete All Integrations Design
- Continue Priority 1 Integrations Development
- Finalize Legacy System Remediation Prioritization for Testing
- Support Completion of User Stories
- Complete Pulse Check #2
- Changes to State Employee Roles Report
- Conduct ARC and Agency Engagement activities

60 Day
- Finalize All Design Issues
- Continue Test Scenarios Development
- Complete Role to Position Security Mapping for E2E Testing
- Complete Customer Confirmation Sessions
- Complete FDM Mapping
- Support E2E Tenant Build
- Support Integrations/Reporting Development
- Hire and onboard Trainers
- Obtain approval for End User Training Plan and Schedule
- Continue E2E Tenant Build
- Complete Sprint 6-7 Reports
- Continue Priority 1 Integrations Development
- Continue Priority 1 Legacy System Remediation
- Support Test Scenarios Development
- Conduct ARC and Agency Engagement activities
- Complete Coaching Plan

90 Day
- Complete Test Scenarios Development
- Complete E2E Tenant Validation
- Support Integrations/Reporting Development
- Support OCM with Agency Activities
- Complete E2E Tenant Build
- Complete Priority 1 Integrations Development
- Support Completion of Test Scenarios
- Complete CCS
- Complete Round 2 for Integration Build 2 and initiate work on Build 3
- Complete Reporting Sprints 7-9
- Complete Validation activities for E2E
- Complete Security Role Mapping for E2E
- Complete Data Cleansing activities
- Develop Sustainment Lab
- Initiate work on Operating Model
- Conduct ARC and Agency Engagement activities
- Conduct Readiness Assessment 3
AGENCY REMEDIATION SUPPORT

Quarterly
Tech Talk Live! Broadcasts

Monthly
AST Leads Meetings

Monthly
Agency Remediation Status Reports

Monthly
One WA Remediation Progress Report

Weekly
Agency Remediation ‘Office Hours’

These different venues offer agencies support for:
✓ Schedule timeline
✓ Outstanding questions for business processes and FDM
✓ Technical specifications and demos
✓ Remediation deadline
✓ Testing deadline
✓ 3rd party contracting
✓ Resolving risk

Wednesdays
3:00 – 4:00 PM
Starting 10.27.2021
FOUNDATION DATA MODEL UPDATE

Sasha Doney, OneWA Budget Lead
Steven Puvogel, OFM Budget Assistant
The FDM Worktags Answer These Questions:

**Who** is responsible for financial oversight of a transaction?

- **Company** – The state agency
- **Cost Center** – The unit responsible

**How** is a transaction funded?

- **Appropriation** – Expenditure Authority
- **Fund** – A high level source of funds
- **Grant** – Sponsor/federal grantor funded arrangement

**What** was done with the money?

- **Spend Category**
- **Revenue Category**
- **Ledger Account**

**Why** did the transaction happen?

- **Program** – Mission based prescribed services
- **Budget Activity** – Program support actions
- **Project** – Time limited activity
- **Sales Item** – Good or service provided to a customer
# FINANCIAL ORGANIZATION WORKTAG SUMMARY

<table>
<thead>
<tr>
<th>Worktag</th>
<th>Purpose/Definition</th>
<th>Naming Convention</th>
</tr>
</thead>
<tbody>
<tr>
<td>Company</td>
<td>Each State Agency is represented as a Company. A company is a permanent organization responsible for oversight and administration of specific programs and services.</td>
<td>Agency Acronym (OFM)</td>
</tr>
<tr>
<td>Fund</td>
<td>In accordance with GAAP, a fund/account is a fiscal and accounting entity with a self-balancing set of accounts designed to demonstrate legal compliance and fiscal accountability by segregating transactions related to certain government functions or activities.</td>
<td>FD####</td>
</tr>
<tr>
<td>Appropriation</td>
<td>The appropriation identifies each legislative or executive authorization to incur expenditures, e.g., expenditure authority. Each appropriation may be approved for one fiscal year of the biennium or across the biennium.</td>
<td>EA####</td>
</tr>
<tr>
<td>Budget Activity</td>
<td>Prescribed activities that support State Agency Programs and relate to government efficiency and performance budgeting.</td>
<td>BA####</td>
</tr>
<tr>
<td>Program</td>
<td>Identifies specific programmatic objectives and is a result of the appropriations bill passed by the Legislature.</td>
<td>PG####</td>
</tr>
<tr>
<td>Cost Center</td>
<td>Organizational level an agency will report revenues and/or expenditures, places accountability for financial planning and managing actual performance.</td>
<td>CC####</td>
</tr>
<tr>
<td>Grant</td>
<td>Defines funding sources for specific purposes from governmental or other entities known as sponsors/federal grantors.</td>
<td>GR####</td>
</tr>
<tr>
<td>Location</td>
<td>Identifies buildings, floors and rooms for tracking furniture, equipment and other assets. The Facilities Portfolio Management Tool (FPMT)</td>
<td>LA24748#### (e.g., FPMT2 ID plus letter L prefix)</td>
</tr>
<tr>
<td>Project</td>
<td>Primary worktag used to accumulate costs for work with a planned outcome over a time period (i.e., Wildfires, FEMA) with a defined start and end date that may be capitalized or expensed. Project types include non-billable, billable, capital and opportunity. Used for operating, capital and special projects to support management reporting.</td>
<td>PJ####</td>
</tr>
<tr>
<td>Cost Objective</td>
<td>Expenditures are allocated to cost objectives. The cost objective is CO####-X (F, S, L) to define the Federal, State and/or Local funding source. A cost objective has a Federal, State and/or Local share designation.</td>
<td>CO####-X</td>
</tr>
</tbody>
</table>
# Financial Organization | Budget Activity

<table>
<thead>
<tr>
<th>Worktag</th>
<th>Budget Activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>Type</td>
<td>□ Delivered Organization</td>
</tr>
<tr>
<td>Code (Ref ID)</td>
<td>BA##### (e.g., AC12345)</td>
</tr>
<tr>
<td>Description/Naming Convention</td>
<td>DFW</td>
</tr>
<tr>
<td>Purpose/Definition</td>
<td>Represents state agency activities related to government efficiency and performance budgeting, which tie to statewide results and strategies. Agencies are required to balance their budget requests to activities in order for policy makers to evaluate a complete activity view of the budget. Activities are generally on-going in nature and do not have a defined start and end date. Refer to the Agency activities and performance</td>
</tr>
<tr>
<td>Example</td>
<td>TBD</td>
</tr>
<tr>
<td>Hierarchy</td>
<td>Yes</td>
</tr>
<tr>
<td>Security Roles Assigned</td>
<td>Yes</td>
</tr>
<tr>
<td>Required on all Transactions</td>
<td>No</td>
</tr>
<tr>
<td>Balancing Worktag</td>
<td>No</td>
</tr>
</tbody>
</table>

### Design Considerations

- Determined Budget Activity worktag will not be required on all transactions
- Anticipated Budget Activity Hierarchy will be: All Activities → Result → Strategy → Agency Activity → Agency Sub-Activity as the transaction level
- Determined there is not an AFRS descriptor table source but in a DFM system to identify population to map from or create Workday activity structure from Agency Activity Inventory
- Consult with Business Owners and Results Washington on utilizing Workday to support reporting and budgeting needs
- Potential connection with Performance Measures
- Potential related worktags: Program, Fund, appropriation type is currently the Federal, State, Local as an Expenditure Authority (EA) type (AFRS Descriptor D08)
- Confirm if Results through Performance Management (RPM) code needs to be maintained in Workday
- Update definition based on feedback from above items

### Status

- ✔ Confirmed
- □ Not Confirmed

Sources:
1. FDM Definitions.docx (sharepoint.com)
2. Agency Activities | Office of Financial Management (wa.gov)
3. wdfw_foundation_map.pdf (wa.gov)
4. 75.50 - Expenditure Authority Codes (wa.gov)
5. Statewide Results | Office of Financial Management (wa.gov)
BUDGET ACTIVITY HIERARCHY

Hierarchy Level 1
Top Level Roll-Up

Hierarchy Level 2
Result

Hierarchy Level 3
Strategy

Hierarchy Level 4
Agency Activity

Transaction Level
Agency Sub-Activity

All Budget Activities (ACH 1)

Result 2 (ACH 2)
Result 3 (ACH 2)

Strategy A (ACH 3)
Strategy C (ACH 3)

Agency ABC Activity (ACH 4)
Agency XYZ Activity (ACH 4)
Agency XYZ Activity (ACH 4)

Agency ABC Sub-Activity X
Agency XYZ Sub-Activity Z
Agency XYZ Sub-Activity Q
BUDGET ACTIVITY HIERARCHY

Hierarchy Level 1
Top Level Roll-Up

Hierarchy Level 2
Result

Hierarchy Level 3
Strategy

Transaction Level
Agency Activity

All Activities
(ACH 1)

Healthy and Safe Communities
(ACH 2)

Effective and Efficient Accountable Government
(ACH 2)

Provide tools and resources to execute government functions
(ACH 3)

Confine and rehabilitate offenders
(ACH 3)

Provide tools and resources to execute government functions
(ACH 3)

DSHS | Mental Health Facilities Services

DOC | Confine Convicted Adults in State Prisons

DES | Printing and Imaging

DES | Surplus Operations

DES | Consolidated Mail

- Illustrative
## FINANCIAL ORGANIZATION | APPROPRIATION

<table>
<thead>
<tr>
<th>Worktag</th>
<th>Appropriation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Type</td>
<td></td>
</tr>
<tr>
<td></td>
<td>☐ Delivered Organization</td>
</tr>
<tr>
<td>Code (Ref ID)</td>
<td>EA#### (e.g., EA12345)</td>
</tr>
<tr>
<td>Description/Naming Convention</td>
<td>Company Base Appropriation</td>
</tr>
<tr>
<td>Purpose/Definition</td>
<td>Legislative authority that permits agencies to incur expenditures for specific purposes from designated resources available or estimated to be available during a specified time period. Through appropriations or inclusion of non-appropriated funds, expenditure authority provided by the Legislature allows agencies to disburse funds or accrue liabilities during specific fiscal periods, from specific accounts, and up to specified amounts. Expenditure authority provided by the Executive is given through allocations, approval of unanticipated receipts, or across-the-board spending reductions.</td>
</tr>
<tr>
<td>Example</td>
<td>TBD</td>
</tr>
<tr>
<td>Hierarchy</td>
<td>Yes</td>
</tr>
<tr>
<td>Security Roles Assigned</td>
<td>Yes</td>
</tr>
<tr>
<td>Required on all Transactions</td>
<td>No (All Expenditure Transactions)</td>
</tr>
<tr>
<td>Balancing Worktag</td>
<td>No</td>
</tr>
<tr>
<td>Design Considerations</td>
<td>• Determined will use a custom organization for the Configuration tenant build to continue prototyping appropriations/allotments plus related applicable worktags (e.g., fund, program, etc.) along with impact on financial budgets. • Targeted as new delivered organization for “Appropriations” is targeted for release 2021R2 followed by additional related functionality (e.g., budgetary control) in subsequent releases. • Confirmed mapping from AFRS tables D08 Appropriation Type, D09 Appropriation Character, D39 Budget Type, D15 Function, and validation needed for all spend transactions to include Expenditure Authority (EA)</td>
</tr>
<tr>
<td>Status</td>
<td>✅ Confirmed</td>
</tr>
</tbody>
</table>

Source:
1. Chart of Accounts Model (wa.gov)
2. Safe Harbor Statement | Workday
3. 75.50 - Expenditure Authority Codes (wa.gov)

Portions of this page contain Workday Confidential Information
Overview: Current Expenditure Authority types are limited in TALS to one of nine values.

In Workday, these nine values will expand in two ways:

- Streamline to 3 primary values:
  - State
  - Federal
  - Private/Local

- Addition of Appropriation Subtype:
  - Nonappropriated
  - Unanticipated Stimulus
  - Non-budgeted/Non-allotted
  - ARPA
  - Medicaid, etc

These values currently are represented by the EA code, but not given a unique character, making them difficult to separate in reporting.

Combined with type, Appropriation subtypes give greater context.
WRAP-UP AND NEXT STEPS

Sasha Doney, OneWA Budget Lead
WRAP-UP AND NEXT STEPS

- Additional comments and questions?
- FDM Value Mapping
- Customer Confirmation Session #2 - 12/21/21
THANK YOU!

If you have feedback, questions, or comments please contact us at onewa@ofm.wa.gov.