



STATE OF WASHINGTON

**OFFICE OF FINANCIAL MANAGEMENT**

*Insurance Building, PO Box 43113 • Olympia, Washington 98504-3113 • (360) 902-0555*

May 7, 2019

**TO:** Honorable Christine Rolfes, Chair  
Honorable John Braun, Ranking Member  
Senate Ways & Means Committee

Honorable Timm Ormsby, Chair  
Honorable Drew Stokesbary, Ranking Member  
House Appropriations Committee

Honorable Steve Hobbs, Chair  
Honorable Curtis King, Ranking Member  
Senate Transportation Committee

Honorable Jake Fey, Chair  
Honorable Andrew Barkis, Ranking Member  
House Transportation Committee

**FROM:** David Schumacher  
Director

A handwritten signature in blue ink, appearing to be "DS", written over the name David Schumacher.

**SUBJECT: ONE WASHINGTON QUARTERLY REPORT TO LEGISLATIVE FISCAL COMMITTEES (JANUARY - MARCH 2019)**

Pursuant to the 2017-19 operating and transportation budgets, I am transmitting the seventh quarterly report on One Washington's work covering the time period referenced above.

**Program update.** The program has been actively responding to the strategic change in direction from last November when the One Washington executive steering committee directed a reset of the program. Specific actions taken since then include:

- Agency readiness activities, including a plan for engaging with state agencies to document current system inventories and other deliverables necessary to conduct a competitive procurement.
- Program readiness activities, including a project schedule, various project management deliverables, and active recruitment for key program staff in the areas of organizational change management and project management. A new program director was hired in December 2018.
- Multiple competitive procurements to engage with service providers on organizational change management, procurement assistance and enterprise resource planning expertise.
- Stakeholder engagements with impacted business communities (HR, payroll, budget, etc.) to inform them of strategic change and upcoming needed work.

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**2019-21 budget request.** The program has been making the business case for investing in an enterprise resource planning solution. The final operating budget provided continued support for the program, and we are reviewing the provisos to scale the scope, schedule and budget accordingly.

**WSDOT readiness.** Through the WSDOT and OFM interagency agreement, the following work was conducted during this quarter:

- Data dictionary development work for impacted systems, such as the construction contract administration system and TRAINS.
- Documentation of full business process lifecycles for impacted systems.
- Continued organizational change management activities across impacted business areas.
- Completion of an internal survey to assess readiness levels for modernizing various core financial and capital systems.
- Various communication efforts with impacted stakeholders to inform them of the November 2018 change in scope and timeline for the One Washington program.

WSDOT received funding in the 2019-21 transportation budget for continued One Washington readiness activities. It continues to partner with OFM on individual work products and through membership on the One Washington executive steering committee and the business transformation board.

For more information, please contact Matthew Meacham, One Washington Program Director, at 360-725-3864 or [matthew.meacham@ofm.wa.gov](mailto:matthew.meacham@ofm.wa.gov), or Doug Vaughn, WSDOT Chief Financial Officer, at 360-705-7401 or [vaughnd@wsdot.wa.gov](mailto:vaughnd@wsdot.wa.gov).

cc: Roger Millar, Secretary, WSDOT  
Keith Metcalf, Deputy Secretary, WSDOT  
Doug Vaughn, Chief Financial Officer, WSDOT  
Susan Howson, Administrator, Legislative Evaluation and Accountability Program Committee  
Charlie Gavigan, Coordinator, House Appropriations Committee  
Michael Bezanson, Coordinator, Senate Ways & Means Committee  
Kelly Simpson, Coordinator, Senate Transportation Committee  
Mark Matteson, Coordinator, House Transportation Committee  
Vann Smiley, One Washington Executive Director, OFM  
Matthew Meacham, One Washington Program Director, OFM  
Pat Lashway, Deputy Director, OFM