2013

Facilities Inventory System Report

RCW 43.82.150

Office of Financial Management

Budget Division, Facilities Oversight September 2013





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OVERVIEW

REQUIREMENT AND PURPOSE

The state of Washington owns and leases facilities to house state agencies. This represents a significant financial investment by the citizens of Washington. To monitor this investment, the Office of Financial Management (OFM) has responsibility for the completion of the Facilities Inventory System (FIS), as prescribed in <u>RCW 43.82.150</u>. This document is a summary of the data reported by agencies in the 2013 FIS.

2013 FACILITIES INVENTORY RESULTS

The 2013 Facility Inventory documents all reported facilities owned and leased by state agencies. The reporting period for this data was summer 2013. Consistent with state law, OFM defines a facility as a constructed asset with a permanent roof for the shelter of persons, animals, plants, materials or equipment.

As of 2013, 79 state agencies¹ reported more than 10,000 facilities totaling just over 110 million square feet. Approximately 88 percent of these facilities are owned by Washington state agencies. State facilities are located in every county, with Columbia County having the fewest (20) and King County having the most (1,336). Thirty-five facilities are located outside of Washington in countries such as Germany, Tanzania and China.

Since the <u>2012 FIS Report</u>, the state's facilities inventory has decreased by 109 facilities while increasing over 1.5 million square feet. In 2013, notable changes in the state's inventory included:

- » Increases to owned square footage for the Department of Corrections and the University of Washington as a result of new construction.
- » Decreases in square footage for the Military Department, Department of Fish and Wildlife and Department of Social and Health Services as a result of demolition and disposal.
- » Revisions to facility square footage reported in 2012 for the community and technical colleges, Washington State Parks and Office of the State Auditor as a result of improved reporting by state agencies.

The 2013 Facility Inventory continues to demonstrate the state's commitment to creating a more complete inventory of state facilities. However, it is still unlikely that the 2013 Facility Inventory is a complete record of all facilities. Efforts are underway to migrate facilities data into a database and validate the information contained in the dataset.

The 2013 Facilities Inventory, including the facility owner, location, type, condition and size of each facility, and other pertinent facility data, is available at http://www.ofm.wa.gov/budget/facilities/fis.asp.

This Facilities Inventory is used to inform the development of the state's Six-Year Facilities Plan and conduct other analyses related to state facilities as necessary.

¹ All state agencies, boards, commissions and higher education institutions were contacted to report the 2013 Facilities Inventory. All agricultural commissions are exempt from reporting per <u>RCW 15.04.200</u>.

STATEWIDE FACILITIES SUMMARY

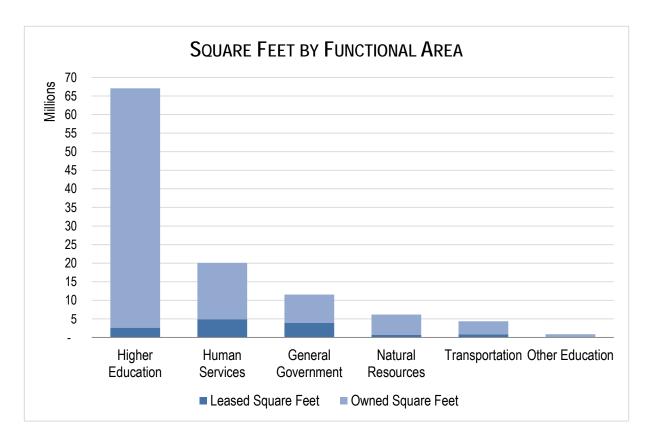
These facilities represent the state's physical presence in the communities it serves. State employees, volunteers, contractors and community partners perform a large variety of functions in these facilities such as educating our citizens, providing social services, licensing businesses and auditing government operations. Many of the state's facilities also serve as residences, prison facilities and in related support functions. In the following pages, OFM presents a summary of the facilities portfolio statewide and then additional data about state's inventory separated by its owned and leased assets.

TOTAL INVENTORY SUMMARY

In fall 2013, 79 state agencies reported a total of 10,078 facilities for a total of 110,127,959 square feet of space. Thirty-three agencies reported 8,802 owned facilities totaling 96,865,592 square feet. Seventy-five agencies reported 1,276 leased facilities totaling 13,262,367 square feet. Based on square footage, 88 percent of the state's total facilities inventory is owned and 12 percent is leased from the private sector.

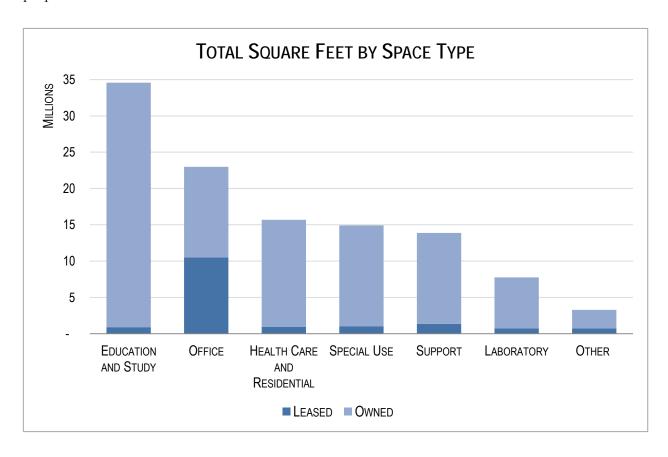
Square Feet By Functional Area

The below chart depicts square feet by functional area. It demonstrates the state's large higher education physical footprint, which is nearly three times larger than the next functional area. This portfolio includes institutions such as the University of Washington, Washington State University and the community and technical college system.



SQUARE FEET BY SPACE TYPE

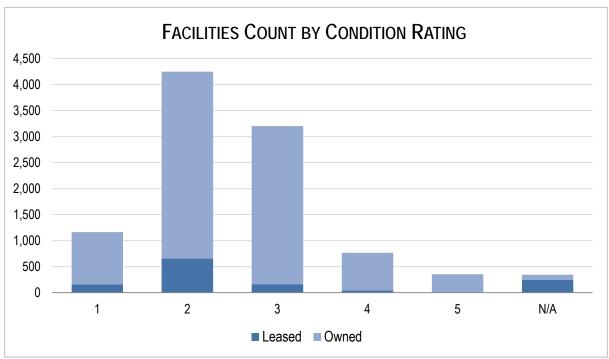
The square feet-by-space type chart below also demonstrates that the majority of the square footage is for education purposes. However this chart also depicts that the space used for educational purposes is not strictly education space, but also residential, office, health care and support space for these activities. This chart also demonstrates that a majority of the state's lease obligation is for office space, which primarily houses state employees for service delivery and administrative purposes.



BUILDING CONDITION SUMMARY

Agencies were asked to rank their facilities condition on a scale of 1-Superior to 5-Marginal Functionality. Condition is assessed based on factors such as exterior, interior, lighting, maintenance levels and overall satisfaction. The table below depicts the condition of all state facilities based on this scale.

When asked about condition, agencies generally ranked facilities in their portfolio either adequate (2) or fair (3). Leased facilities tend to be viewed in better condition than owned facilities. Less than 20 percent of the current inventory is rated poorly.



SUMMARY OF OWNED INVENTORY

Thirty-three agencies reported 8,802 owned facilities that totaled 96,865,592 square feet. Based on square footage, the owned inventory represents 88.0 percent of the state's total facilities inventory. The net change in the owned facilities inventory since 2012 is a reduction of 131 facilities and an increase of approximately 1,661,131 square feet.

OWNED FACILITIES BY FUNCTIONAL AREA

The table below depicts the total owned square feet by functional area. Higher Education represented the largest single functional area, with 2,594 owned facilities that totaled 64,440,884 square feet, or 67 percent of all state-owned facilities.

Owned Square Feet By Functional Area							
Functional Area Square Feet Facilities Percentage of Square Feet							
Higher Education	64,440,884	2,594	66.5%				
Human Services	15,158,394	1,349	15.6%				
General Government	7,583,161	308	7.8%				
Natural Resources	5,412,630	3,510	5.6%				
Transportation	3,486,906	1,003	3.6%				
Education-Other	783,617	38	0.8%				

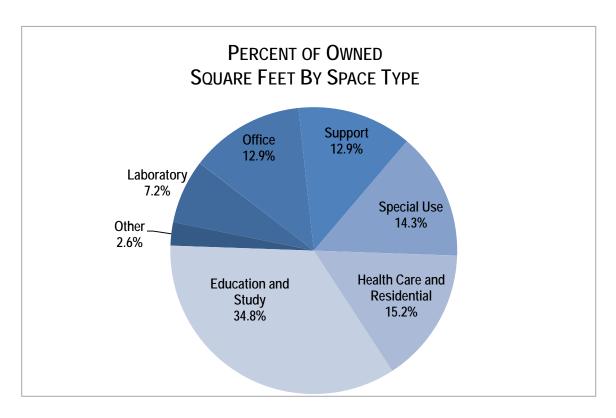
TOP AGENCIES FOR OWNED SQUARE FOOTAGE

The top six agencies for owned square footage in the inventory represent roughly three-fourths of the owned inventory. The University of Washington, community and technical Colleges and Washington State University combine for 55 percent of the total owned inventory.

Top Agencies for Owned Square Feet								
Agency Square Feet Facilities								
University of Washington	21,002,637	558						
Community & Technical Colleges	19,361,839	835						
Washington State University	13,175,250	855						
Department of Corrections	8,572,571	775						
Department of Social & Health Services	5,456,419	511						
Department of Enterprise Services	5,389,643	92						

OWNED SPACE BY PRIMARY SPACE TYPE

Space type is organized into 10 series/themes, which were further refined into 31 categories. FIS defines primary use as more than 60 percent of the facility space dedicated to one category. All owned space types series/themes were reported in 2013. The chart below depicts the percentage of facilities by series/themes.



AGE AND CONDITION OF OWNED FACILITIES

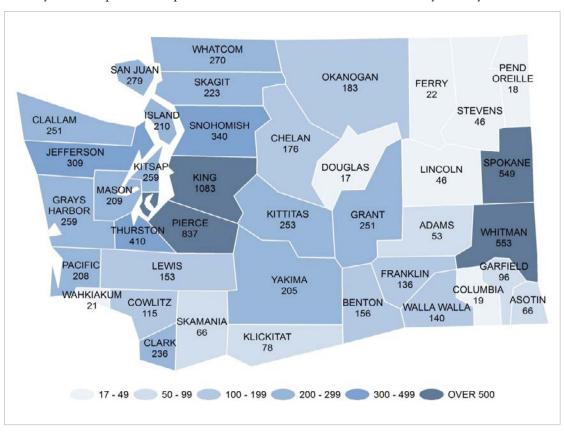
Currently, the state owns 109 buildings constructed before 1900 and more than 300 facilities older than 100 years, with the oldest reported owned building constructed in 1845. At the other end of the spectrum, 44 facilities were constructed in 2013. The inventory includes 319 owned facilities that have no known construction date.

Agencies were asked to rank their facilities condition on a scale of 1-Superior to 5-Marginal Functionality. Condition is assessed based on factors such as exterior, interior, lighting, maintenance levels and overall satisfaction. The table below depicts the condition of state owned facilities based on this scale.

	Owned Facility Condition Breakdown				
	Facility Condition Rating	Number of Facilities	Percent of Inventory		
1	Superior – High level of satisfaction with facility, maintenance emergencies rare	1,002	11.4%		
2	Adequate – Satisfaction with facility, usual maintenance takes about a week to complete, occasional maintenance emergencies	3,590	40.8%		
3	Fair – Basic level of service, lack of pride in physical exterior, maintenance takes up to one month to complete, high number of emergencies	3,038	34.5%		
4	Limited Functionality – Low level of service, negative experiences in functionality and responsiveness, maintenance takes up to one year to complete	724	8.2%		
5	Marginal Functionality – Services not available unless emergent, consistent customer ridicule, mistrust of facility services, reactive maintenance is the norm	347	3.9%		
	Not assessed – Agency failed to fill in requested data	101	1.1%		

DENSITY OF OWNED FACILITIES (BY COUNTY)

All 39 counties have state-owned facilities, ranging from 17 in Douglas County to 1,083 in King County. King, Pierce, Whitman, Spokane and Thurston counties have the highest density of facilities, with each having more than 400 facilities. The University of Washington owns one out-of-state facility. The map below depicts the distribution of owned facilities by county.



SUMMARY OF LEASED INVENTORY

Seventy-five agencies reported 1,276 leased facilities that totaled 13,262,367 square feet. Based on square footage, the leased inventory represents 12 percent of the state's total facilities inventory. The net change in the leased facilities inventory since 2012 is an increase in 22 facilities and a reduction of approximately 97,043 square feet.

LEASED FACILITIES BY FUNCTIONAL AREA

The table below depicts the total leased square feet by functional area. Human Services represented the largest single functional area, with 302 leased facilities that totaled 4,939,490 square feet, or 37.2 percent of all state-leased facility space.

Leased Facilities by Functional Area								
Functional Area Square Feet Facilities Percentage of Square Fee								
Human Services	4,939,490	302	37.2%					
General Government	3,977,161	287	30.0%					
Higher Education	2,622,720	272	19.8%					
Transportation	860,119	111	6.5%					
Naturals	765,490	288	5.8%					
Education - Other	97,387	16	.7%					

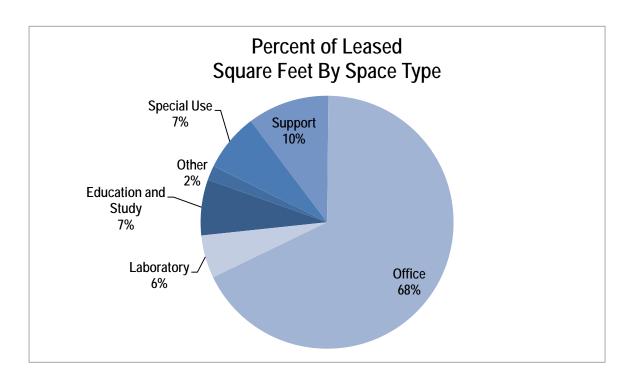
TOP AGENCIES FOR LEASED SQUARE FOOTAGE

The table below indicates the six agencies with the most leased square footage. These agencies contain 58 percent of the total leased inventory. The Department of Social and Health Services has the largest portfolio of leased facilities. This is primarily office space for staff who provide direct client services.

Top Agencies for Leased Square Feet							
Agency Square Feet Facilities							
Department of Social & Health Services	2,707,419	129					
University of Washington	1,568,190	179					
Military Department	1,424,270	139					
Community & Technical Colleges	905,625	70					
Employment Security	605,779	48					
Department of Corrections	516,865	69					

Space Types of Leased Facilities

Primary space type is organized into 10 series/themes, which were further refined into 31 categories. FIS defines primary use as more than 60 percent of the facility space dedicated to one category. All owned space types series/themes were reported in 2013. The chart below depicts the percentage of facilities by series/themes.



RESIDENCY AND CONDITION OF LEASED FACILITIES

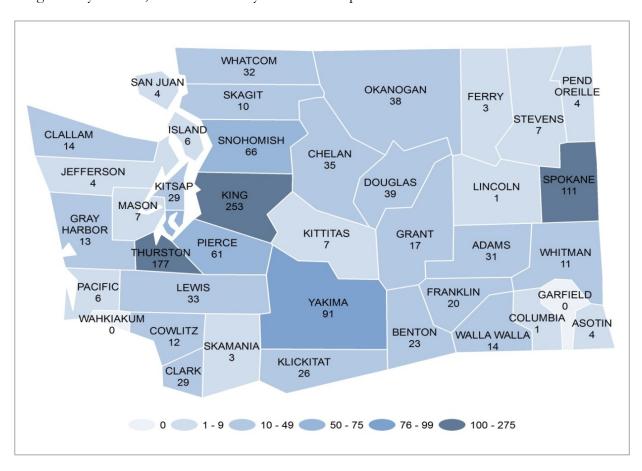
The state currently occupies more than 100 facilities where the agency has been there for at least 50 years. The oldest residency dates to 1943. In contrast, more than 300 facilities have been newly occupied by the state since 2007. There is no known residency date for 155 facilities.

Agencies were asked to rank their facilities condition on a scale of 1-Superior to 5-Marginal Functionality. Condition is assessed based on factors such as exterior, interior, lighting, maintenance levels and overall satisfaction. The table below depicts the condition of state owned facilities based on this scale.

	Facility Condition Breakdown				
	Facility Condition Rating	Number of Facilities	Percent of Inventory		
1	Superior – High level of satisfaction with facility, maintenance emergencies rare	162	12.7%		
2	Adequate – Satisfaction with facility, usual maintenance takes about a week to complete, occasional maintenance emergencies	656	51.4%		
3	Fair – Basic level of service, lack of pride in physical exterior, maintenance takes up to one month to complete, high number of emergencies	164	12.9%		
4	Limited Functionality – Low level of service, negative experiences in functionality and responsiveness, maintenance takes up to one year to complete	41	3.2%		
5	Marginal Functionality – Services not available unless emergent, consistent customer ridicule, mistrust of facility services, reactive maintenance is the norm	8	0.6%		
	Not assessed – Agency failed to fill in requested data	245	19.2%		

DENSITY OF LEASED FACILITIES (BY COUNTY)

Thirty-five counties have state-leased facilities. Three counties have more than 100 leased facilities: King County has 253, Thurston County has 177 and Spokane Counties has 111. Wahkiakum and



Garfield counties have no state-leased facilities. The map below depicts the distribution of leased facilities by county.

DESCRIPTION OF REAL ESTATE AUTHORITY

Three primary real estate authorities are defined in FIS, based on state laws²: 1) the Department of Enterprise Services; 2) state agencies leasing through statutory exemption or delegation from the Department of Enterprise Services; and 3) higher education. Of the 1,276 leased facilities reported, 589 (49.8 percent) were Department of Enterprise Services leases, 448 (34.4 percent) were agency leases and 224 (15.9 percent) were higher education leases. Real estate authority for 15 facilities is unknown or unreported.

KEY TERMS FOR LEASED FACILITIES

Rent

The table below indicates the annual lease cost by real estate authority, the total square feet leased and the average cost per square. This table excludes leases with no cost.

² See <u>RCW 43.82.010(13)</u> and <u>RCW 28B.10.020</u> for more information

Rent By Real Estate Authority						
Real Estate Authority	Annual Rent	Total Square Feet	Average Cost per Square Foot			
Enterprise Services	\$160,256,454	9,317,563	\$17.68			
State Agency	\$25,244,715	2,214,996	\$11.25			
Higher Education	\$56,964,047	1,724,015	\$31.05			
Statewide	\$242,465,216	13,262,574	\$18.28			

While this is a very high-level summary of lease costs, variance in the average cost per square foot may be due to quality of space, type of space leased, length of lease term or other terms and conditions negotiated in the lease (such as cancellation clauses).

Services

The 2013 leased inventory indicates that the state typically pays for natural gas, electric, garbage, restroom supplies and janitorial services. Owners are more likely to pay for assessments, insurance, stormwater and property taxes.

The table below depicts the percentage of each service paid by the state and by the owner. More complete information is expected to be gathered in future reports to further break down facility costs.

Facilities	Facilities Services by Responsible Party						
Services	Percent Paid by State	Percent Paid by Owner	Percent N/A or Blank				
Assessment	26.7%	58.2%	15.0%				
Bulbs/Tubes	41.5%	43.8%	14.7%				
Natural Gas	57.0%	25.2%	17.9%				
Electric	61.4%	23.8%	14.7%				
Garbage	49.7%	34.9%	15.4%				
Insurance	27.4%	58.3%	14.3%				
Janitorial	61.9%	23.0%	15.1%				
Restroom Supply	60.9%	23.3%	15.8%				
Sewer	46.9%	37.2%	15.8%				
Stormwater	29.0%	56.1%	14.9%				
Property Tax	26.7%	54.2%	19.1%				
Water	45.7%	35.0%	19.4%				
Recycling/Composting	39.2%	21.0%	39.8%				

Cancellation Clauses

The table below depicts the percentage of leases that includes a cancellation clause by real estate authority. Data were not provided in this field for approximately 30 percent of the leases reported.

Cancellation Clauses by Real Estate Authority						
Real Estate Authority	Not Reported					
Enterprise Services	31.4%	67.2%	1.4%			
State Agency	60.3%	19.2%	20.5%			
Higher Education	10.3%	88.4%	1.3%			
Statewide	38%	54%	8%			

Amortized Tenant Improvements

Amortized tenant improvements (TIs) are improvements made at the request of the tenant above and beyond the standard improvements made when acquiring a leased space. This may include additional walls, secured entrances, information technology, electrical requirements or other renovations. An amortized TI includes costs in the lease contract as additional monthly payments to the lessor. These additional monthly payments include interest. Of the 1,276 leases documented in FIS, only 18 indicated amortized TI costs, a drop of more than 30 since 2009. The use of amortization when paying TIs is generally discouraged by OFM due to the cost of interest required in leased contracts. This state practice has been nearly eliminated except in emergencies.

CHANGES IN THE 2013 INVENTORY

The 2013 Inventory represents a reduction of 109 facilities and an increase in 1,564,088 square feet from the 2012 FIS Annual Report. This is the result of the state disposing of facilities or closing leases for small square footages, constructing several new large facilities and cleaning the inventory to remove data errors. The most notable changes in the state's inventory are the following:

- » Department of Corrections identified 11 new facilities at the Washington State Penitentiary totalling approximately 109,000 square feet of owned space.
- » Department of Fish and Wildlife deleted 35 facilities, mainly in eastern Washington, of the approximately 80,000 square feet of owned space.
- » The Military Department deleted readiness centers in Tacoma, Pullman and Everett, totaling 160,000 square feet of owned space.
- » The State Parks Department, through GIS validations, was able to significantly improve the accuracy of facility data. A net reduction of 123 facilities was achieved, totaling approximately 40,000 square feet.
- » The University of Washington added eight owned residential facilities, totaling approximately 760,000 square feet.
- » The Department of Social and Health Services, through revisions and deletions, deleted 15 facilities, totaling approximately 186,000 square feet.

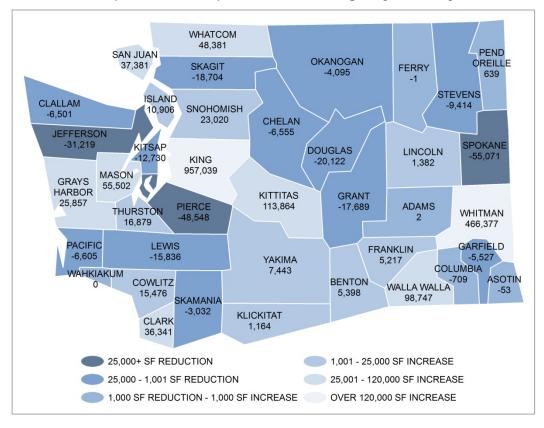
OWNED SQUARE FEET CHANGE BY COUNTY

The map below demonstrates that the square footage owned by the state increased in nearly half of the counties. Consistent with the summary of changes above, the largest square footage increases are in counties that house large higher education institutions and the Washington State Penitentiary.

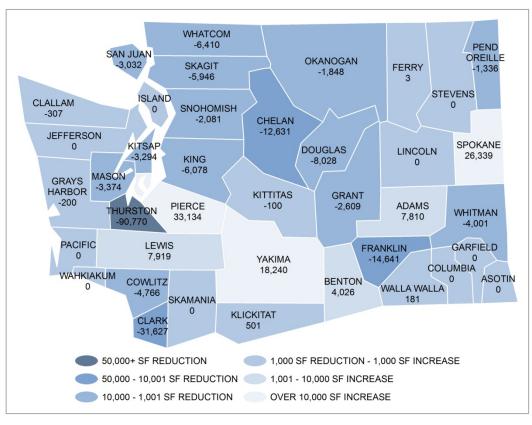
LEASED SQUARE FEET CHANGE BY COUNTY

The map below demonstrates that the square footage leased by the state was reduced in many counties. The most significant reduction was in Thurston County, where state government administrative offices continued to be reduced in size.

Map: Owned Square Feet Change by County



Map: Leased Square Feet Change by County



RELATED INITIATIVES

Two key initiatives are underway to enhance the inventory. The first is an effort that began in 2011 to validate key location information of each leased and owned facility. The second is the replacement of the current Excel spreadsheet with Web-based software as a service relational database.

Additional information on each initiative is available at the links below:

GIS grant: www.ofm.wa.gov/budget/documents/FacilitiesInventoryDataQualityGrant.pdf

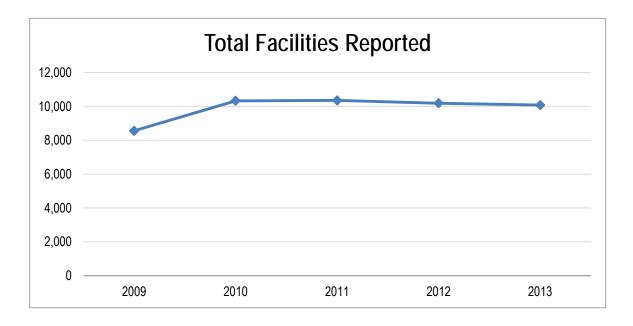
FIS IT project: www.ofm.wa.gov/budget/documents/FacilitiesInventorySystemReplacement.pdf

2009–13 FACILITIES INVENTORY TREND

Since 2009, OFM has prepared a summary report of the owned and leased facilities inventory. This information equips the state of Washington to better strategize for efficiency and cost savings related to facilities. OFM has prepared a trend report to demonstrate how the state has reported owned and leased facilities over the past five years. Trends show a continuing reduction in total leased facilities and an increase in reported state owned assets.

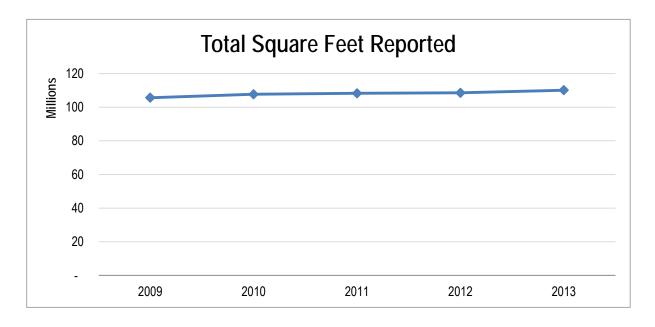
TOTAL STATE FACILITIES BY YEAR

The five-year trend demonstrates that the total number of state facilities has slightly declined since 2010. In 2010, agencies reported a large number of facilities that had not been identified earlier. While some sectors of government — such as higher education and corrections — continued to construct new assets during the past four years, administrative reduction in state government, demolition and disposal of assets, and some minor data corrections have contributed to a small reduction in the number of facilities the state owns and leases. Since 2010, the state total has shrunk by approximately 250 facilities, just more than 2 percent.



TOTAL SQUARE FOOTAGE BY YEAR

The trend for total square footage has increased each year since 2009. This increase can be tied largely to new construction at higher education institutions and social service agencies. A small amount of the change is attributable to improved reporting of the state's facility inventory by state agencies. Since 2010, the state inventory has increased by approximately 4.5 million square feet, just more than 4 percent.



QUESTIONS/COMMENTS

For questions about the FIS process, instructions or results, or to provide feedback, please contact these OFM staff members:

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APPENDIX: FACILITIES DEMOGRAPHICS BY AGENCY

The following chart is a summary by agency of the total facilities and total square footage (by leased and owned facilities) for all types of facilities. The chart is sorted by the percentage of total inventory which is provided, based on the total square footage.

Agency Name	Number of Owned Facilities	Number of Leased Facilities	Total Number of Facilities	Total Owned Square Footage	Total Leased Square Footage	Total Square Footage	Percent of Total Inventory
University of Washington	558	179	737	21,002,637	1,568,190	22,570,827	20.50%
Community &Technical College System	835	70	905	19,361,839	905,625	20,267,464	18.40%
Washington State University	855	9	864	13,175,250	56,724	13,231,974	12.02%
Department of Corrections	775	69	844	8,572,571	516,865	9,089,436	8.25%
Department of Social & Health Services	511	129	640	5,456,419	2,707,419	8,163,838	7.41%
Department of Enterprise Services	92	5	97	5,389,643	332,660	5,722,303	5.20%
Western Washington University	116	4	120	3,395,986	25,904	3,421,890	3.11%
Central Washington University	89	2	91	3,262,908	3,838	3,266,746	2.97%
State Parks & Recreation Commission	2,605	198	2,803	3,042,530	223,508	3,266,038	2.97%
Department of Transportation	848	26	874	2,874,439	321,057	3,195,496	2.90%
Military Department	200	139	339	1,555,878	1,424,270	2,980,148	2.71%
Eastern Washington University	70	6	76	2,658,295	25,079	2,683,374	2.44%
The Evergreen State College	71	2	73	1,583,969	37,360	1,621,329	1.47%
Department of Fish & Wildlife	639	29	668	1,235,028	133,477	1,368,505	1.24%
Department of Natural Resources	247	16	263	729,762	42,894	772,656	0.70%
Washington State Patrol	151	23	174	583,300	162,401	745,701	0.68%
Department of Labor & Industries	4	21	25	415,454	321,250	736,704	0.67%
Department of Employment Security	2	48	50	93,550	605,779	699,329	0.64%

Agency Name	Number of Owned Facilities	Number of Leased Facilities	Total Number of Facilities	Total Owned Square Footage	Total Leased Square Footage	Total Square Footage	Percent of Total Inventory
Department of Veterans Affairs	54	2	56	538,047	26,363	564,410	0.51%
Department of Ecology	9	14	23	394,867	164,279	559,146	0.51%
Department of Health	2	11	13	81,753	457,989	539,742	0.49%
Office of the Attorney General	0	16	16	0	451,133	451,133	0.41%
Consolidated Technology Services	0	9	9	0	408,774	408,774	0.37%
Department of Licensing	4	58	62	29,167	354,628	383,795	0.35%
Department of Revenue	0	17	17	0	320,375	320,375	0.29%
Liquor Control Board	1	9	10	221,134	79,621	300,755	0.27%
Office of the Secretary of State	5	4	9	177,022	87,595	264,617	0.24%
Washington State Center for Childhood Deafness and Hearing Loss	15	0	15	245,567	0	245,567	0.22%
Department of Agriculture	11	29	40	12,994	192,779	205,773	0.19%
State Health Care Authority	0	4	4	0	201,571	201,571	0.18%
Washington State Criminal Justice Training Commission	9	1	10	180,162	2,900	183,062	0.17%
Washington State Historical Society	3	0	3	181,862	0	181,862	0.17%
State School for the Blind	13	0	13	165,600	0	165,600	0.15%
Eastern Washington State Historical Society	5	0	5	144,087	0	144,087	0.13%
Innovate Washington	1	1	2	59,322	39,080	98,402	0.09%
Department of Commerce	0	8	8	0	89,651	89,651	0.08%
Board of Industrial Insurance Appeals	0	9	9	0	78,083	78,083	0.07%
Department of Retirement Systems	0	3	3	0	75,647	75,647	0.07%
State Board for Community & Technical Colleges	1	1	2	44,000	27,641	71,641	0.07%

Agency Name	Number of Owned Facilities	Number of Leased Facilities	Total Number of Facilities	Total Owned Square Footage	Total Leased Square Footage	Total Square Footage	Percent of Total Inventory
Office of the State Auditor	0	13	13	0	69,594	69,594	0.06%
Administrative Office of the Courts	0	3	3	0	68,227	68,227	0.06%
Office of the Insurance Commissioner	0	4	4	0	60,661	60,661	0.06%
Washington State Gambling Commission	0	8	8	0	58,567	58,567	0.05%
State Lottery Commission	0	7	7	0	57,716	57,716	0.05%
Utilities & Transportation Commission	0	2	2	0	53,234	53,234	0.05%
Office of Administrative Hearings	0	8	8	0	52,443	52,443	0.05%
Department of Financial Institutions	0	2	2	0	49,245	49,245	0.04%
Department of Early Learning	0	6	6	0	42,706	42,706	0.04%
Office of Financial Management	0	2	2	0	33,176	33,176	0.03%
State Investment Board	0	3	3	0	32,415	32,415	0.03%
Student Achievement Council	0	2	2	0	27,676	27,676	0.03%
Washington State Housing Finance Commission	0	1	1	0	26,014	26,014	0.02%
Department of Services for the Blind	1	7	8	600	15,135	15,735	0.01%
Superintendent of Public Instruction	0	7	7	0	12,901	12,901	0.01%
Public Employment Relations Commission	0	2	2	0	12,323	12,323	0.01%
Human Rights Commission	0	2	2	0	9,036	9,036	0.01%
Puget Sound Partnership	0	1	1	0	8,500	8,500	0.01%
Work Force Training & Education Coordinating Board	0	1	1	0	8,168	8,168	0.01%
Washington Traffic Safety Commission	0	1	1	0	8,113	8,113	0.01%
Public Disclosure Commission	0	1	1	0	7,682	7,682	0.01%

Agency Name	Number of Owned Facilities	Number of Leased Facilities	Total Number of Facilities	Total Owned Square Footage	Total Leased Square Footage	Total Square Footage	Percent of Total Inventory
County Road Administration Board	0	1	1	0	7,349	7,349	0.01%
Caseload Forecast Council	0	2	2	0	6,948	6,948	0.01%
Joint Legislative Audit & Review Committee	0	1	1	0	6,904	6,904	0.01%
State Law Library	0	1	1	0	6,663	6,663	0.01%
Washington State Arts Commission	0	1	1	0	5,971	5,971	0.01%
Environmental & Land Use Hearings Office	0	1	1	0	5,653	5,653	0.01%
Transportation Improvement Board	0	1	1	0	4,632	4,632	0.00%
Office of the Governor	0	3	3	0	4,497	4,497	0.00%
Board of Tax Appeals	0	1	1	0	4,427	4,427	0.00%
State Board of Accountancy	0	1	1	0	4,129	4,129	0.00%
Life Sciences Discovery Fund Authority	0	1	1	0	3,185	3,185	0.00%
Columbia River Gorge Commission	0	1	1	0	2,900	2,900	0.00%
Washington Health Care Facilities Authority	0	1	1	0	2,780	2,780	0.00%
Washington Horse Racing Commission	0	1	1	0	2,093	2,093	0.00%
Law Enforcement Officers' & Fire Fighters' Plan 2 Retirement Board	0	1	1	0	1,998	1,998	0.00%
Transportation Commission	0	1	1	0	1,939	1,939	0.00%
Senate	0	1	1	0	1,756	1,756	0.00%
Board for Volunteer Firefighters & Reserve Officers	0	1	1	0	1,402	1,402	0.00%
Washington Pollution Liability Insurance Program	0	1	1	0	1,200	1,200	0.00%

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