



# ONE WASHINGTON

June 28, 2016

# Business Proposition

- ▶ Replace or Implement Core Business Functionality
- ▶ Business Improvements
- ▶ Connect to existing enterprise and/or agency systems
- ▶ Marathon not a sprint

# Key considerations

- ▶ Delivering incremental business value
- ▶ Providing tools where they are needed the most
- ▶ Sizing the project for enterprise capacity
- ▶ Minimizing the initial investment
- ▶ Building repeatable processes and tools
- ▶ Providing critically needed enterprise data
- ▶ Recognizing the impact of other major projects



# Other Observations

- ▶ This is a business transformation project
- ▶ Cybersecurity risks will warrant special care and attention
- ▶ Standardization provides both opportunities and challenges
- ▶ New governance bodies will be needed
- ▶ New chart of accounts and data standards present opportunities
- ▶ Achieving benefits will require compromise and loss
- ▶ The benefits enabled with a modern system will take years to achieve
- ▶ This will be a significant commitment



# One Washington

A program for the management of business processes that are common across state government, and the oversight of systems that support those processes

## One Washington Enterprise Systems

Financials

Procurement

Budgeting

Human  
Resources  
&  
Labor  
Relations

# One Washington Implementation Planning & Readiness July 2015 to June 2017(FY15-17)

## One Washington Program Activities

Chart of Accounts  
Improvements

Procurement Readiness

Transportation  
Readiness

Strategic Integration  
Partner Selection

Facilities Inventory  
System

Budget System  
Improvements

# Chart of Accounts (COA) Improvement Project

## Outcomes

- Design Future State COA
- Establish and Exercise COA Governance
- Begin standardization of expenditures and improve the state's ability to answer questions

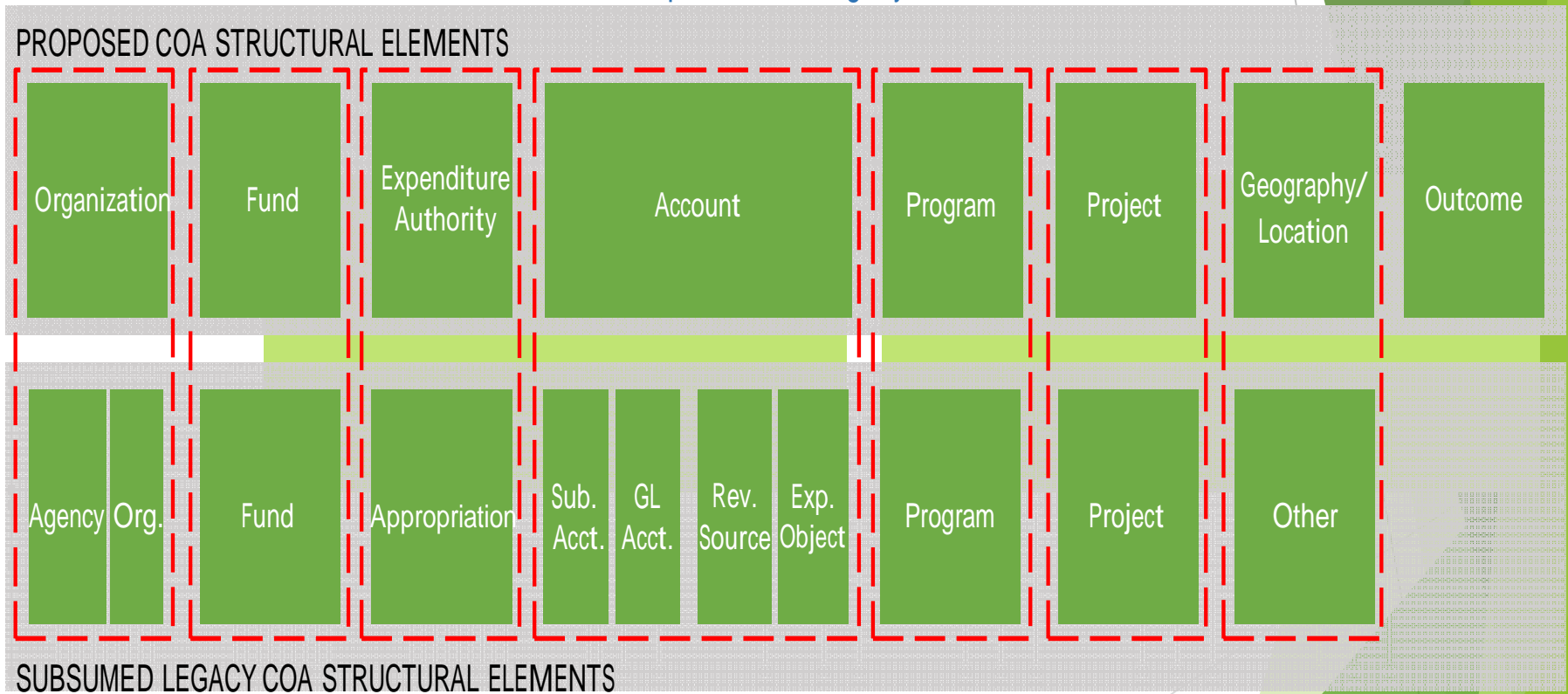
# Update: Chart of Accounts Improvements

- ▶ Engaged Consulting Firm December 2015 to May 2016 to envision future state Chart of Accounts Design
- ▶ Outcomes
  - ▶ **Designed Single, Global Chart of Accounts**
    - ▶ Maintain a Lean Chart of Accounts
    - ▶ Eliminate “Miscellaneous” Coding Elements
    - ▶ Drive consistency in element usage for better data
  - ▶ **Built Flexibility into the COA Coding Scheme**
    - ▶ Provide for “Optional” Agency Coding Elements
  - ▶ **Conceptualized Formal Chart of Accounts Governance Structure**
    - ▶ Maintains consistency of the chart overtime
  - ▶ Prepare the State for future Technology Implementation



# New Chart of Accounts

## Cross-Walk Between Proposed and Legacy Structural Elements



# Benefits of a New Chart of Accounts

- ▶ Improved financial analysis of statewide financial information through transparency, accuracy, real-time comparable and consistent data.
- ▶ Less complexity in reporting, same accounting language across the entire system.
- ▶ More efficient accounting and reporting operations due to common data definitions and sources.
- ▶ Clean up coding in preparation of a new enterprise resource planning system.

# Chart of Accounts Next Steps

- ▶ Standardize one of the State's coding elements.  
Expenditure Sub-Sub-Object codes.
- ▶ Develop and implement a comprehensive governance plan for changes to standardized COA elements.

## Procurement Readiness Project

### Outcomes

- Document procurement business processes to understand complexity and user base
- Identify opportunities for improvements
- Begin standardization in anticipation of future technology replacements

# Procurement Readiness

- ▶ Lean Effort last year included 10 agencies:
  - ▶ AGR, COM, DEL, DES, DOC, DOT, DRS, DSHS, HCA and MIL
  
- ▶ This Year's Effort includes:
  1. Review data collected last year
  2. Identify key data collected and standardize in preparation for a system implementation
  3. Identify business processes that need to be consistent and standardize in preparation for a system implementation

# Transportation Readiness

## Outcomes

- Understand transportation's needs and challenges for future technology replacement
- Maximize an ERP system through careful planning and understanding of WSDOT needs
- Scope readiness activities

# Transportation Readiness

- ▶ Partner with WSDOT to understand scope of TRAINS replacement
- ▶ Identify common requirements and opportunities to leverage technology

## Strategic Integration Partner Selection

### Outcomes

- Identify and procure strategic partnerships for One Washington



# Strategic Partner Selection

- ▶ **Typical Approach**
  - ▶ Choose a software or system, then choose an implementer
- ▶ **Our Approach**
  - ▶ Choose a Strategic Partner/Implementer to assist us with the planning, phasing and structuring of our implementations to achieve in incremental, fundable amounts.
- ▶ Strategic Partner will be a long term relationship over many incremental projects/phases

# Looking Ahead

- ▶ Site Visits
- ▶ Work this Biennium will help us identify and shape a plan forward
- ▶ Identify specific incremental pieces of work for next biennium

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